

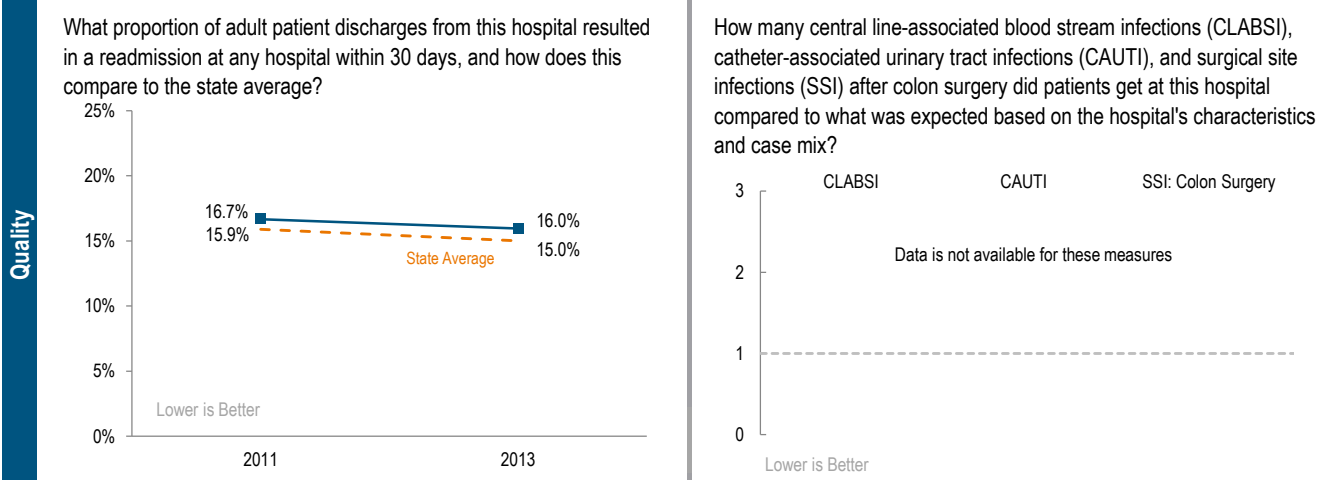
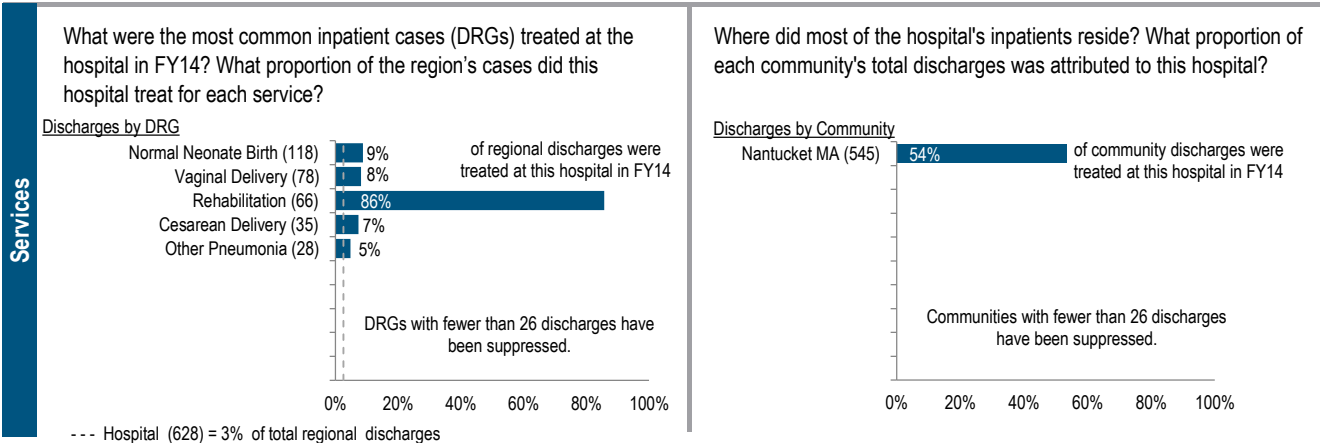
NANTUCKET COTTAGE HOSPITAL

2014 Hospital Profile

Nantucket, MA
Community Hospital
Cape and Islands

Nantucket Cottage Hospital is a non-profit community hospital located in the Cape and Islands region. Nantucket Cottage is the second smallest hospital in Massachusetts, with 23 staffed beds. It is a member of Partners HealthCare System. Inpatient discharges increased 21.2% at the hospital between FY10 and FY14, compared with a 9.5% decrease at the median of its cohort. Outpatient revenue at the hospital increased 54.7% in that period. Nantucket Cottage Hospital earned a profit in FY12, FY13, and FY14, with a total margin of 5.9% in FY14, higher than the cohort median of 2.9%.

At a Glance	Overview / Size	
	Hospital System Affiliation:	Partners HealthCare System
	Change in Ownership (FY10-FY14):	Not Applicable
	Total Staffed Beds:	23, among the smallest acute hospitals
	% Occupancy:	26.8%, lowest in cohort (avg. 61%)
	Special Public Funding:	Not Applicable
	Trauma Center Designation:	Not Applicable
	Case Mix Index:	0.62, < cohort avg. (0.81); < statewide (1.00)
	Financial	
	Adjusted [†] Cost per Discharge:	\$19,112
	Inpatient NPSR per CMAD:	\$10,190
	Change FY13-FY14:	36.0%
	Inpatient:Outpatient Revenue in FY14:	13%:87%
	Outpatient Revenue in FY14:	\$30,531,057
	Change FY13-FY14:	7.2%
	Total Revenue in FY14:	\$39,775,000
	Total Surplus (Loss) in FY14:	\$2,349,000
	Payer Mix	
	Public Payer Mix:	44.1% (Non-DSH* Hospital)
	CY14 Commercial Payer Price Level:	72nd Percentile
	Top 3 Commercial Payers:	Blue Cross Blue Shield of Massachusetts Harvard Pilgrim Health Care Aetna Health Inc. (PA)
	Utilization	
	Inpatient Discharges in FY14:	628
	Change FY13-FY14:	12.9%
	Emergency Department Visits in FY14:	10,044
	Change FY13-FY14:	-11.3%
	Outpatient Visits in FY14:	24,094
	Change FY13-FY14:	-11.4%
	Quality	
	Readmission Rate in FY13:	16.0%
	Change FY11-FY13 (percentage points):	-0.7%
	Early Elective Deliveries Rate (Jan 2014-Jun 2015):	Not Available



For descriptions of the metrics, please see the technical appendix.

2014 HOSPITAL PROFILE: NANTUCKET COTTAGE HOSPITAL

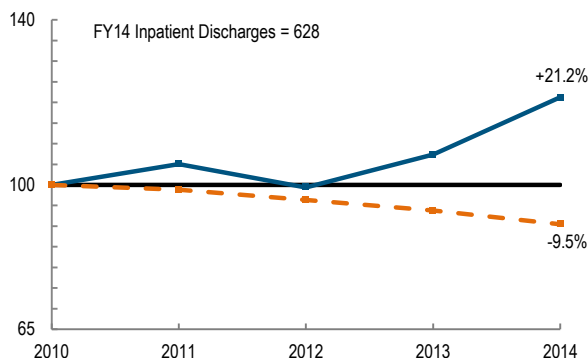
Cohort: Community Hospital

Key:

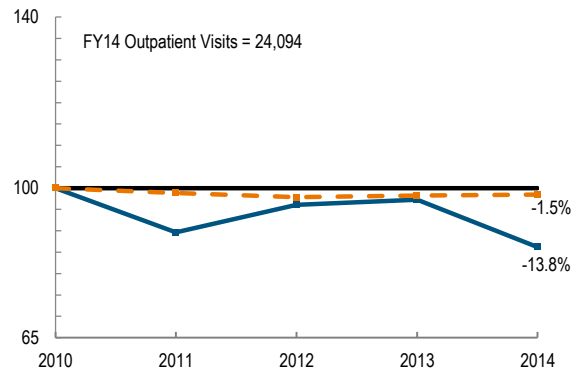


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)

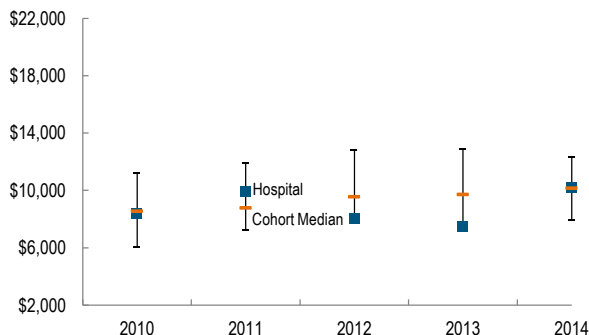


How has the volume of the hospital's outpatient visits changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)

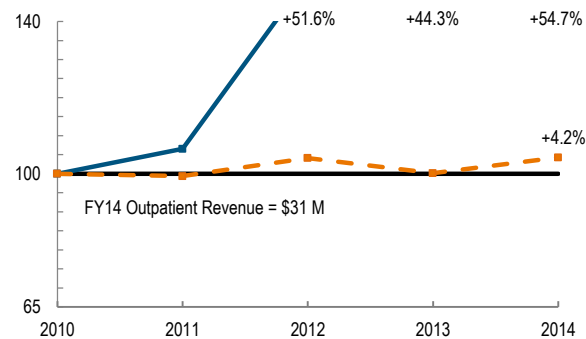


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY10 and FY14, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)



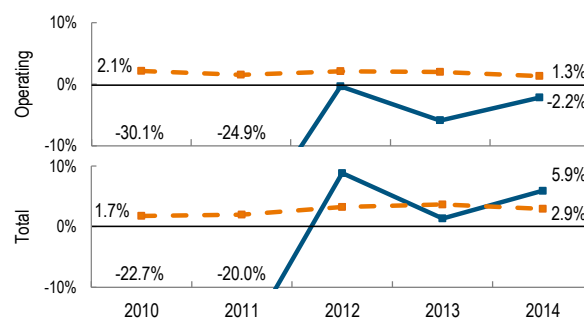
Financial Performance

How have the hospital's total revenue and costs changed between FY10 and FY14?

Revenue, Cost, & Profit/Loss (in millions)

FY	2010	2011	2012	2013	2014
Operating Revenue	\$ 27	\$ 26	\$ 33	\$ 32	\$ 37
Non-Operating Revenue	\$ 2	\$ 1	\$ 3	\$ 3	\$ 3
Total Revenue	\$ 30	\$ 27	\$ 37	\$ 35	\$ 40
Total Costs	\$ 36	\$ 32	\$ 33	\$ 35	\$ 37
Total Profit (Loss)	\$ (6.7)	\$ (5.4)	\$ 3.2	\$ 0.5	\$ 2.3

What were the hospital's total margin and operating margins between FY10 and FY14, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* Disproportionate Share Hospitals (DSH) receive a minimum of 63% of gross patient service revenue from public payers.

† Costs were adjusted to exclude direct medical education costs and physician compensation.

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